

Hindustan Construction Co Ltd



Investor / Analyst Presentation Q3 FY 2020-21



Presentation Flow

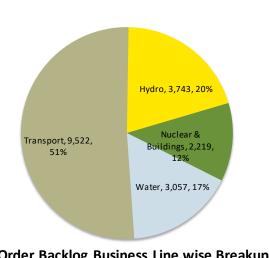
HCC - Key Highlights and Financial Results Q3 FY21

HCC Infrastructure - Updates

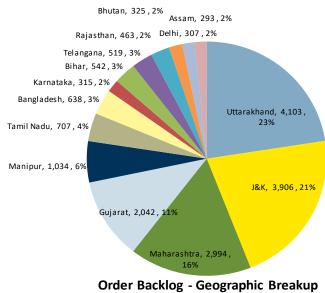
Steiner AG - Updates



Order Backlog Q3 FY21 – Rs 18,541 Cr



Order Backlog Business Line wise Breakup



Balanced portfolio having geographical spread across the country

- 2 orders awarded in Q3 FY21: Rs. 236 Cr. HCC share: Rs. 130 Cr.
 - i. NF Railway-BG Line Bairabi-Sairang 14A, Mizoram: Rs. 156 Cr (55% JV, HCC share: Rs. 86 Cr)
 - ii. NF Railway-BG Line Bairabi-Sairang 15A, Mizoram : Rs. 80 Cr (55% JV, HCC share: Rs. 44 Cr)
- 2 bids submitted in FY 20-21 under evaluation: Rs. 1,936 Cr (HCC share: Rs. 988 Cr)
 - i. Construction of Elevated Metro Stations & Viaducts, Chennai Metro Rs. 978 Cr (HCC share: Rs. 499 Cr) (Likely to be L1)
 - ii. Construction of New Four lane Bridge (Parallel to the Vikramshila Setu), Bihar (MoRTH) Rs. 958 Crs (HCC share: Rs. 489 Crs)

HCC continues to deliver projects of national importance

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Key Highlights (Projects): Q3 FY21

1. **DMRC DC06:** Ready for initial drive of TBM









DMRC DC-06 Tunnel Boring Machine 5.8 m dia

HCC continues to deliver projects of national importance



Key Highlights (Projects): Q3 FY21

2. **NH34 Pkg 4:** Application submitted for additional tolling for 11.43 Km; Toll rate enhancement by 50% expected by 28 Feb 2021

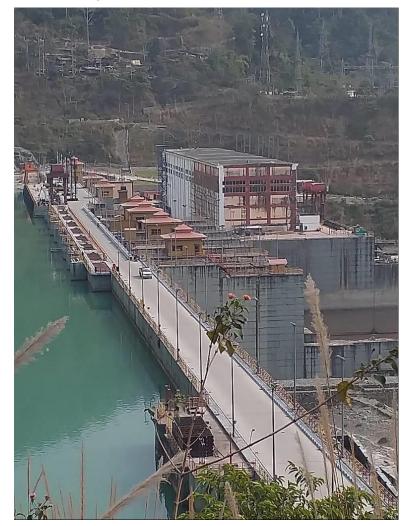








3. Closing Projects: Teesta low dam (160 MW) – Dam site







Closing Phase: Teesta Low Dam (160 MW) Power House







4. Closing Phase: Pare (110 MW) - Dam site



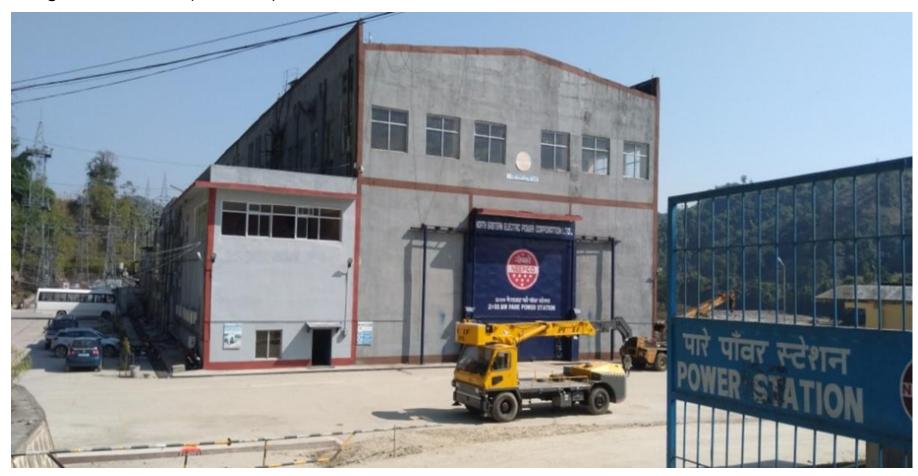
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Closing Phase: Pare (110 MW) – Dam site





Closing Phase: Pare (110 MW) – Power House





Key Highlights: Q3 FY21

- 1. Turnover: Rs. 822.3 Cr in Q3 FY21 vs. Rs. 955.6 Cr in Q3 FY20
- 2. EBITDA margin (excluding Other Income): 14.2% in Q3 FY21 vs. 21.2% in Q3 FY20
- 3. Net Loss of Rs. 79 Cr compared to Net Profit of Rs. 222.2 Cr in Q3 FY20
- 4. Robust performance of BOT assets & FRHL sale to Cube Highways completed; Conciliations of Awards/Claims for NH34 underway
- 5. Debt carve-out resolution plan with lenders in advanced stage, lenders supportive of plan, final approval expected in due course



Impact of COVID19 on Operations

- 1. FY21 Revenue impacted due to COVID19 related factors, however operations largely stabilized
- 2. Majority of manpower (90%, 4370 nos.) mobilised in all projects to pre COVID levels (Transport, Hydro and Nuclear)
- All 42 sites resumed operations while adhering to strict safety norms, however
 - a) Progress suboptimal due to lockdown disruptions leading to exit of workmen, supply chain interruptions, working capital cycle disruption and following of safety norms
 - b) Nikachu and Punatsangchu projects impacted by National lockdown in Bhutan from 23 Dec 2020 to 15 Jan 2021. Sites in process of remobilisation.
 - c) Work stopped for 15 days in October 2020 at Tehri Project. Work impacted in Vishnugad Pipalkoti and Tapovan projects due to COVID19.
- Working with clients for cashflow improvement measures and working capital support for completion of balance works
- 5. Continuing advocacy by Construction Industry for Government support



Awards status as on Dec 31, 2020

Rs. Cr

Post Arbitration Award Stage						
High Court Single Judge (S/34)	High Court Division Bench (S/37)	Supreme Court (SLP)	Total			
4,943	647	844	6,435			

Award Status as on Dec 31, 2020	(Rs. Cr)	
Total Awards as on Dec 31, 2020	6,435	
Less: Collected through Court against BG	1,098	
Less: Collected through CCEA mechanism (75%)	1,570	
Balance to be Collected	3,767	



Debt Resolution Plan in advanced stages of completion — with support of lenders

Key terms

- 1. ~3150 Cr/ 50% exposure (TL + Cash Credit + Overdues) carved out to new Claims Co.
- 2. Claims Co. to be majority owned by third party investor 51%, HCC 49%. Investor for Equity and Debt finalized by consortium of lenders
- 3. Carved-out Debt restructured as 10-year NCD, payable from 6th year onwards
- 4. Cover of ~2.24x (0.9x Awards and 1.34x Claims) of debt transferred
- 5. Monetization proceeds up to Rs. 1250 Cr being prioritised for operations
- 6. Final approval from respective Bank Boards expected



Financial Performance: Q3 FY 2020-21 (y-o-y & q-o-q)

Results are in accordance with the Indian Accounting Standards (Ind AS) notified by the Ministry of Corporate Affairs

	Q3 FY21	Q3 FY20	у-о-у	Q2 FY21
	Rs. Cr	Rs. Cr	%	Rs. Cr
Total Income	822.3	955.6	(13.9)	466.2
Construction Cost (incl. material) / other exp.	612.2	646.1		340.3
Employee Cost	86.4	101.0		76.5
EBITDA (excluding Other Income)	115.7	201.4	(42.6)	37.3
EBITDA margins (%) (excluding Other Income)	14.2%	21.2%		8.2%
Finance Cost	212.7	171.4		195.1
Depreciation	23.1	27.2		23.9
Exceptional Items – Gain / (Loss)	0	331.4		(84.5)
Profit / (Loss) Before Tax	(112.1)	9.9		(169.7)
Profit / (Loss) Before Tax after Exceptional items	(112.1)	341.3		(254.1)
Tax	(33.2)	119.1		(74.2)
Profit / (Loss) After Tax	(79.0)	222.2		(179.9)
Other comprehensive income after tax	5.0	(0.5)		0.1
Total Comprehensive Income (after Tax)	(74.0)	221.7		(179.8)





Business Update (Q3 FY21)

Baharampore-Farakka (NH34 Pkg 3):

- 1. Revenue Rs. 47.3 Crs in Q3 FY21 vs Rs. 40.5 Crs in Q3 FY20; increase of 16.9% yoy
- 2. Traffic achieved 100% recovery to Pre-COVID levels

Farakka-Raiganj (NH34 Pkg 4):

- Closure of sale to Cube Highways achieved
- Completed construction of Malda Bypass (a greenfield development of 10.3 km by-passing Malda) ~28% of fully completed highway. Enhancement of toll for bypass section by 50% (Rs. 22 Lacs per day on an average)









Steiner AG Q3 FY21 Highlights

- Steiner AG, Headquartered in Zurich, is a leading Real Estate Developer and Total Services
 Contractor in the Swiss real estate market. Specializes in turnkey development of new buildings
 and renovation of existing properties
- Closing order backlog as of Dec 31, 2020: CHF 1.36 billion (Rs. 10,879.2 Cr)
- Order intake during Q3 FY 21 was CHF 222.1 million (Rs. 1776.7 Cr) as against CHF 209.2 million (Rs. 1673.5 Cr) in Q3 FY20; company has further secured orders worth CHF 145 million (Rs. 1159.9 Cr) where contracts are yet to be signed

Key financials

As per IGAAP	Q3 FY 2020-21	Q3 FY 2020-21	Q3 FY 2019-20	Q3 FY 2019-20
	CHF Million	Rs. Cr	CHF Million	Rs. Cr
Turnover	196.2	1,587.5	192.9	1395.6
PAT/ (Loss)	26.1	206.9	4.2	29.8



Steiner AG Projects



Chemin de la Montagne 96-134, Genève

Completed renovation of two buildings of 311 apartments & created space for 88 new apartments with two additional floors.



Care facility EMS Venise Plantaud, Monthey

Residential home and care facility for the elderly comprising 47 beds, 39 sheltered-accommodation units and underground parking. Shell works completed in Dec 2020.

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